

# **EXHIBIT K**

# Data Network Design

- Packet Switching
- Frame Relay
- 802.6/DQDB (SMDs)
- ATM (B-ISDN)
- SONET

Darren L. Spohn

Jay Ranade,  
Series Advisor

McGraw-Hill Series on Computer Communications

---

# Data Network Design

**Darren L. Spohn**

**McGraw-Hill, Inc.**

New York San Francisco Washington, D.C. Auckland Bogotá  
Caracas Lisbon London Madrid Mexico City Milan  
Montreal New Delhi San Juan Singapore  
Sydney Tokyo Toronto

Library of Congress Cataloging-in-Publication Data

Spohn, Darren L.

Data network design / Darren L. Spohn.

p. cm.—(McGraw-Hill series on computer communications)

Includes index.

ISBN 0-07-060360-X (alk. paper)

1. Computer networks. 2. Computer network protocols. 3. Computer networks—Standards. 4. Computer network architectures. I. Title.

II. Series.

TK5105.5.S66 1993

004.6—dc20

92-45053

CIP

Copyright © 1993 by McGraw-Hill, Inc. All rights reserved. Printed in the United States of America. Except as permitted under the United States Copyright Act of 1976, no part of this publication may be reproduced or distributed in any form or by any means, or stored in a data base or retrieval system, without the prior written permission of the publisher.

5 6 7 8 9 0 DOC/DOC 9 9 8 7 6 5

ISBN 0-07-060360-X

*The sponsoring editor for this book was Jerry Papke, the editing supervisor was Stephen M. Smith, and the production supervisor was Suzanne W. Babeuf.*

*Printed and bound by R. R. Donnelley & Sons Company.*

This book is printed on acid-free paper.

AppleTalk, Macintosh, and LocalTalk are trademarks of Apple Computer; AIX, AS/400, IBM, NetView, and RISC are trademarks of International Business Machines Corporation; ARCnet is a trademark of Datapoint; ARPANET was developed by the Department of Defense; AT&T and UNIX are trademarks of American Telephone and Telegraph; DEC, DECnet, VAX, and MicroVax are trademarks of Digital Equipment Corporation; Ethernet and XNS are trademarks of Xerox Corporation; MAP is a trademark of General Motors; X-Windows is a trademark of Massachusetts Institute of Technology.

Information contained in this work has been obtained by McGraw-Hill, Inc., from sources believed to be reliable. However, neither McGraw-Hill nor its authors guarantee the accuracy or completeness of any information published herein and neither McGraw-Hill nor its authors shall be responsible for any errors, omissions, or damages arising out of use of this information. This work is published with the understanding that McGraw-Hill and its authors are supplying information but are not attempting to render engineering or other professional services. If such services are required, the assistance of an appropriate professional should be sought.

### 2.1.2 Network Perception

One important factor to address when performing the business case is the executive perception of the network need. Not only must company executives understand what the data engineers and managers are trying to accomplish, but they must also understand the basic technology at hand. This begs the question — "How familiar are executives with the technology being used?" Familiarity begins with the executive using a PC in his or her daily tasks, assuming that the executive does not just use his or her PC for electronic mail and word processing. This could take the form of a desktop, laptop, or even a terminal using an multimedia applications. If these fundamentals are not used by the executive making the decisions for data communications systems, it will be difficult for the executive to relate to more broad-based computer communications decisions. In some cases, one must use highly developed consultative skills to cost justify network expansion via efficiency studies. Corporate executives handle decisions at a strategic level. Engineering management handles decisions on an operational or tactical level. Executives can best relate to the strategic importance of a communications network if they understand the underlying computer technology. They must understand how the technological decisions will affect their organization's strategic mission.

The technical aspect of the business case is just as important as the financial aspects. What may look good in numbers may position the company for technical disaster or obsolescence. One will also find trade-offs in the initial design, either integrating the most critical applications or lowest-priority applications. Make sure that both the technology and the financial, as well as the strategic and operational, perspectives are studied before a business decision is made.

### 2.1.3 From Centralized to Distributed Networks

Computer communications networks have quickly evolved from centralized power computing using mainframes, through the mini-computer era and now into the personal microcomputer and distributed processing era. The first data computer communications networks resembled a hierarchical star topology. All access from remote sites was homed back to a central location where the main-frame computer resided (usually an IBM host or DEC VAX). Figure 2.1 shows this centralized, hierarchical computer concept.

Today, more and more computing is accomplished through distributed processing. Most sites have the intelligence and capability to communicate with many other sites directly on a peer level, rather than through a centralized computer, although the host can be appraised of what took place and can maintain the database from which management reports can be generated and operations and maintenance issues addressed, such as IBM's NetView. Also, the actual processing of information is distributed among many of the user sites, rather than done solely at a centralized location.

Figure 2.2 shows a computer communications network with distributed processing. Many local, metropolitan, and wide area networks are built with the concept of distributed processing in mind.

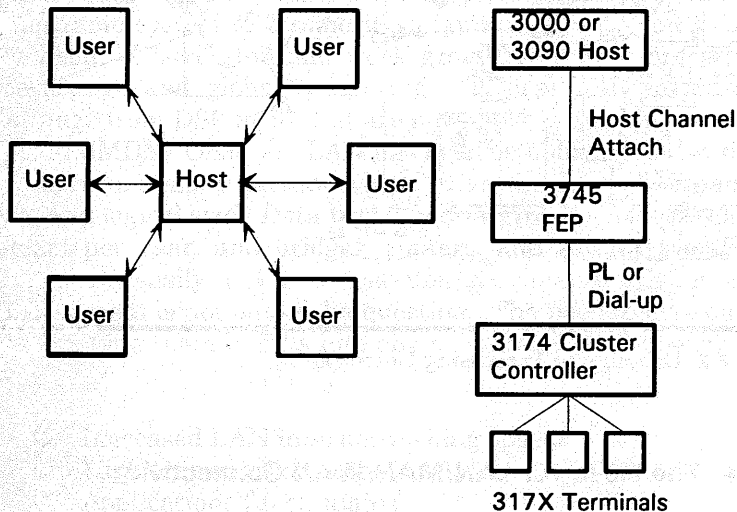


Figure 2.1 Centralized Hierarchical Topology

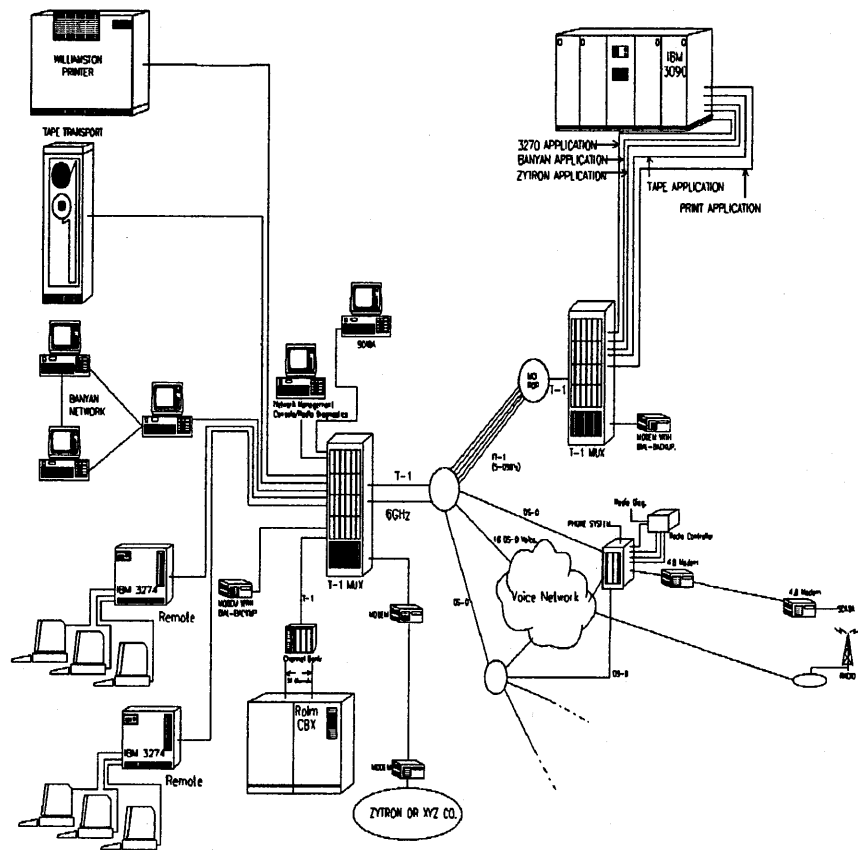


Figure 2.2 Distributed Processing Network

#### 2.1.4 The Need for LAN/MAN/WAN Connectivity

Previously, two scenarios were outlined: the corporation now needs a LAN to allow internetworking between distributed computing devices; and the corporation's LANs have exceeded the bounds of their local existence and now need connectivity across a larger geographic area. The geographically dispersed LANs now have a choice of connectivity ranging from dedicated circuits to transport via a switched wide area or metropolitan area network. The decision of technology and services is based upon many factors other than cost.

*Discover how to use the latest technologies to design data and computer communications networks*

# Data Network Design

If you are a data communications manager or design engineer responsible for making critical decisions on your organization's data transport needs, you know just how important keeping up with the latest network technologies really is.

Here's an indispensable, hands-on working tool that provides a solid understanding of all current network technologies, architectures, and protocols—including X.25 packet switching, frame relay, cell switching (IEEE 802.6 and SMDS), FDDI, SONET, and ATM. Plus, it guides you through all the steps of designing and implementing an end-to-end network design that will take your company into the twenty-first century.

Organized to follow the chronological order of a true network design, this book offers job-tested guidelines for:

- Understanding current trends in networking and outsourcing
- Compiling user requirements
- Understanding, evaluating, and selecting the correct technology
- Conducting traffic analysis and capacity planning
- Selecting a vendor
- Choosing interfaces, protocols, features and functions, network capacity, topology, and style
- Evaluating current design tools
- And much more!

In addition, you'll find valuable information on the source of each standard ... where to find additional details within the standards ... the strengths and weaknesses of each technology in network design ... integrating data transport and LAN design into WANs and MANs ... and designing international networks. Case reviews of two major design tools are also included.

Cover Design: Holberg Design

ISBN 0-07-060360-X



**McGraw-Hill, Inc.**  
Serving the Need for Knowledge  
1221 Avenue of the Americas  
New York, NY 10020